



Parking Management Workshop

Michael R. Kodama
MK Planning Consultants
July 2006

818 846-6272
mkodama@aol.com



Definition of Parking Management

- ① Location, cost, supply & demand
- ① Demand based strategies combine parking and transportation alternatives
- ① Access options



Parking Management

- Transit network
- Pedestrian activity
- Support for density and mixed-use development
- Market-driven parking pricing
- Economic vitality
- Access and mobility issues



Source: Kodama & Willson, Westside COG

Issues

- ① Zoning and code requirements
- ① Target market: short term and long term parking spaces
- ① Balance local and regional needs



Barriers to Parking Management



- Ⓟ Parking perceptions and attitudes
- Ⓟ Parking pricing
- Ⓟ Land use policies
- Ⓟ Work site characteristics (lease arrangements)
- Ⓟ Transportation alternatives

Balancing Regional and Local Transportation Issues

- Regional transportation
- Air quality
- Urban design
- Economic development
- Residents
- Business
- Project mitigation
- Traffic circulation



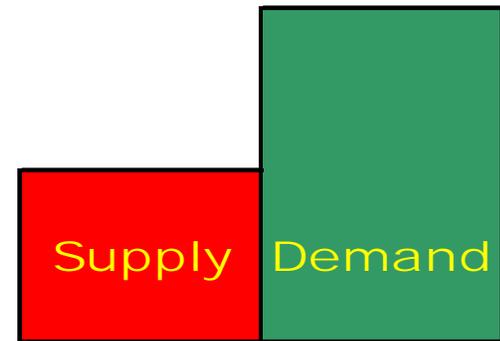
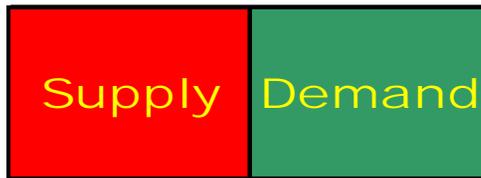
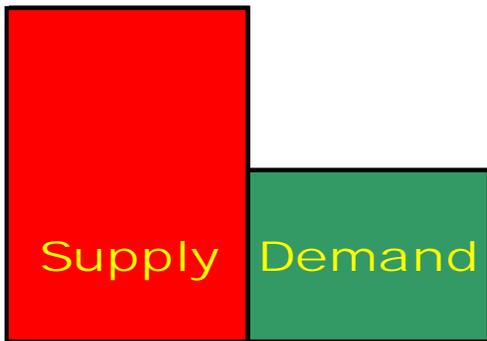


Parking Pricing Emission Reduction Model:

- 100,000 square foot office building
- 4.1 parking spaces per 1,000 square feet = 410 spaces
- 79% drive alone rate x 360 employees = 284 solo drivers
- 284 SOV x 17% parking cash-out reduction = 48 SOV reduction
- 48 SOV reduction x 30 miles = 1,440 VMT reduction
- 1,440 x .035 = **50.4 pounds**

Source: Willson (1998); Willson (1992); Shoup & Willson (1991)

Parking Supply and Demand

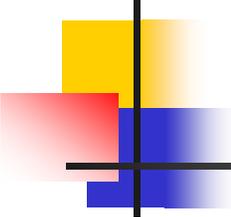


Parking Requirements

- Parking supply to compete with other cities
- Prevent spillover
- Plan for future uses
- Minimum parking requirements
- Market price
- Commuters park free
- More auto use
- Lower site density
- Higher land consumption
- Lower land value
- Auto-oriented site design
- Less use of alternative modes



Source: Kodama, Willson & Francis, MSRC 1997



Parking Management

- Culver City – parking utilization as determination of parking needs
- Denver/LoDo/Commons – parking management plan/transit system/access plan (up to 4 million square feet of commercial development; 25% non-SOV)

Source: Winogrand, Culver City (1998); Kodama & Williams, (2000)

Parking Economics

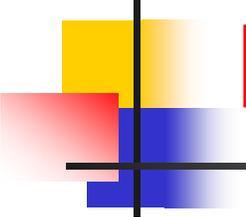
- ④ Parking Development Cost
- ④ Parking Pricing
- ④ Market Value of Parking



Retail Parking: Cost of free employee parking

- Employee parking (2 hour shuffle) = 1 hour free per day or **\$6,000** per year in lost employee time (\$20/hr)
- Assume turnover: 10 sales per space & \$50 profit per sale = \$500/per day
- 300 days of sales = **\$150,000/per year**





Parking Management Feasibility Issues

- Economic and Financial Feasibility
- Site Characteristics/Neighborhood
- Location Features and Compatibility with Surrounding Uses
- Parking (demand, supply, requirements, attitude)
- Market Issues
- Regional Issues



- Established 1994; over 650 businesses with 13,000 workers
- Office, retail, and service
- Tourists and special events
- Bikeways and on-street parking program for carpoolers; reduction in free parking.
- Transit: LRT with 4 district stops and 15 bus lines

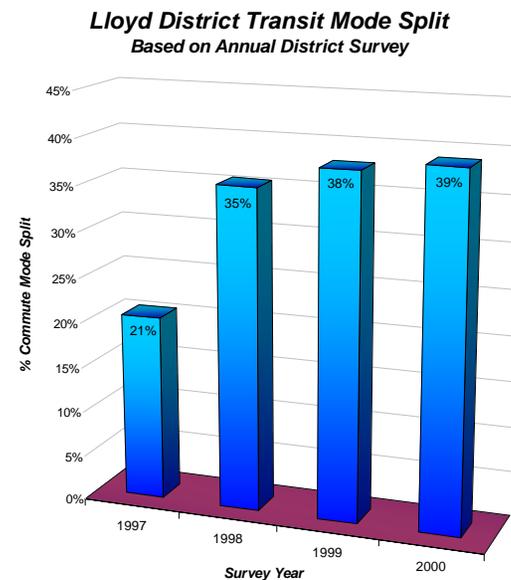
LLOYD DISTRICT
IMPROVEMENTS/REINVESTMENT SINCE 1989



PDC
PORTLAND
DEVELOPMENT
COMMISSION

Lloyd District Results

- 3.9 million annual VMT reduction since 1997 = 1 lane of peak hour road capacity 7 miles long
- Reduction in SOV from 72% to 45%
- Increased district wide transit mode split to 22% (up from 8% in 1996). **Now up to 35%**
- 1,433 vehicles removed from peak hour commute; reduction in parking spaces = **\$28 million in parking development costs**
- Standard parking lease down from 3.5/1,000 SF (1994) to 1.95/1,000 SF



Parking Management Plans

- Los Angeles MTA – Transit friendly parking design
- Burbank – primary target market: customer secondary: employees (location & cost)
- Seattle – Neighborhood Parking Management Plans

Source: Willson, Sales & Kodama (1998); Kodama (1992); Kodama (2000)



Claremont Intermodal Regional Transportation Project



- Private/Public Partnership
- Multi-Modal Transportation System
- New Jobs & New Housing Opportunities
- New City Revenue Streams
- Private Development (\$75 million); Claremont (\$15.5 million); Regional Transportation Investment (\$500 million)

Source: Miller, Busch & Kodama, City of Claremont, 2004

Claremont Village Expansion

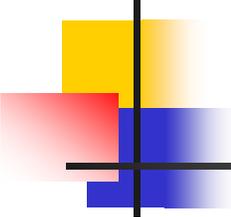
- Pedestrians
- Village Expansion
Parking Project
- Mass Transit
- Alternative Modes
(Carpools/Bikes/
Pedestrians)
- Customer and Employee
Parking Spaces
- Live-Work Loft **Parking**
Spaces



Downtown Los Angeles

- Parking Framework
- Sub-areas
- Inventory and Utilization
- Organizational structure
- Ordinance: Target Markets
- Funding and financing: Local

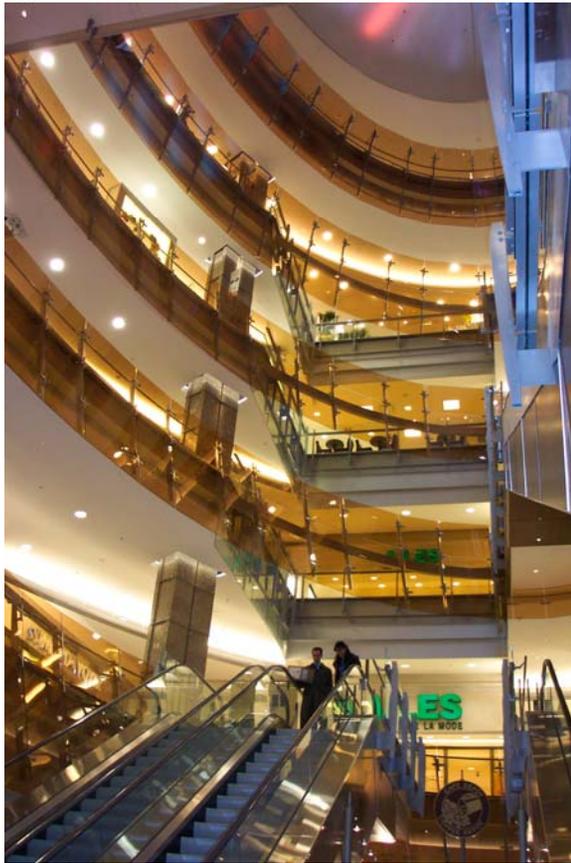




Employer Parking Pricing/TDM Worksheet

- 2,559 Employees with a 29% drive alone rate, 16% carpool rate (2.1 per car), 46% transit share = 937 employee parking space demand
- If shift SOV to transit (12% increase in transit ridership) = 141 reduction in parking demand
- Monthly rate of \$270.00 = **\$38,070/month or \$456,840/year savings**

Montreal – Rules of the Game



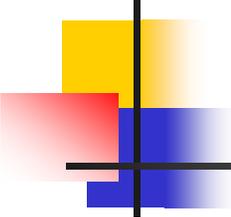
- Long term leases link to Metro
- Permission to occupy underground public land
- Grant laneways
- FAR Bonuses
- Zoning, density & parking

Source: Francois Major, Ville de Montreal

Montreal – Underground Retail Development

- 10 subway stations
- 29 kilometres of underground
- 500,000 people
- 60 buildings (80% of office and 35% of commercial in downtown)





Key Stakeholders

- Local city
- Elected officials
- Residents
- Developers
- Lenders
- Land owners
- Leasing agents
- Regional agencies
- Management
- Facilities
- Employees
- Security
- Human resources
- Legal
- Accounting

Approach

- Create customized program
- Identify priority and secondary target markets
- Creative employee parking programs
- Utilize viable commute options
- Maximize economic incentives
- Create win-win projects



Key Points

- ✓ Access – mobility - efficiency
- ✓ Parking pricing – parking is not free
- ✓ Parking supply and demand
- ✓ Parking, transit, TDM & land use
- ✓ **Problem solving tool**

