



A New State Government Approach to Economic Growth

Governor Andrew M. Cuomo

Phase II





New Operating Model for NYS government to stimulate

Real Regional Economic Development



Phase II



New Government Operating Model

- Replace agency silos with single point of contact
- Community driven rather than a top down approach
- Comprehensive, sustainable development addressing needs in a holistic fashion



TO ACHIEVE...



Real Regional Economic Development

- Partner with Private Sector & Higher Education
- Regional Growth Strategies
- State Competitive Grants
- Align State Resources with Local Needs







What the Councils will do:

- Develop 5-year strategic plans for long-term, sustainable regional economic growth
- Align state resources with priority projects
- Identify resources from public and private sector
- Reduce obstacles to growth
- Continually update and improve the strategies



Competition Rewards Performance

 5-year Strategic Plan serves as basis for competition for funding



NYS Consolidated Funding Application

- For the first time ever, a single application for multiple funding sources
- CFA streamlines and expedites review
 of projects supported by the Regional Councils



APPLICANT INFORMATION				neter ton	Sale-Wood II
				nanaru- tum	Date Wood II
SERVICE ADDRESS (ALARW LD	CATIONS				To Said
CONTACT INFORMATION					
Spine Fore	luncité favorais	_	I die o	-	-
BE I NO ADDRESS ON DESIGNATION		Dead School (St.	Date / Date		
Topic chick one Stories on service address above	100,00			Alberta	
ALARM COMPANY INFORMATIO					
Company Name				into come in	
-			Para Nation		
Parents are not transferrates to any presents are sound for a one-year companymenter in mining out to a Pales will not be dispatished to at to the dame, some after the too are parent has been filed it, past. Otherwise, any other posture in 7 solid 100, makes at the change of solid 100, makes at the change of				and Appendix	or the date of against an ar-
Promise and natural for a service of the control of	particular and the particular an	generate to a	and the property of the proper	a color based of the color of t	on the date of against on voice and notice shall be so leaders of the tradition will per the plants adversariate on , (The includes messing or
Promits are not transferred to a re- flecting an extend for a one- comment of the one- comment of the extended one- comment of the designation of the facilities will not the facilities of the facilities of the facilities of the facilities when of the change of the facilities of the change of the facilities of the properties above facilities of facilities of the change of the facilities of the change of the change of the change of the change of the change of the change of the change of the change of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the facilities of the change of the change of the change of the change of the facilities of the change of the change of the change	ofter state user of a partial and the partial and the state of the sta	given one or		o production of the production	or the date of against on a months and other date in a months of the business of part to date advanced or (The relates record or (The relates record or (The relates to
Paymoth, and not transferred to an ex- placeth, any extended to a new and company-invalent is except on it is to the about the and the department of an in the about such affects of their day paymoth has been such as fall of such as the company of their paymon and a fine transferred any diverge sources in it is the transferred or department of a fine transferred or department of a fine transferred or department of a fine transferred or department or department or a fine transferred or department or department or a fine transferred or department	ofter dains carried and the parties of the capital and the cap	gent obe epitation for all map it a pend it police will not see a street in the again of the date that it may be again of the date that	and the property of the strength of the streng	The Design of Section 1 and 1	or the date of application of the content of the transfer of t
Funds are not translated to an expensive and funds are not consequently an expensive and the contract of the c	ofter dains carried and the parties of the capital and the cap	gent obe epitation for all map it a pend it police will not see a street in the again of the date that it may be again of the date that	and the property of the strength of the streng	The Design of Section 1 and 1	in the date of against on a waste and relate shall be an installing at the fundamental part the dates advantage on (The columns ensuing a OR PHIME FED shall be and addressed to the dates
Funds are not translated to an expensive and funds are not consequently an expensive and the contract of the c	ofter dains carried and the parties of the capital and the cap	gent obe epitation for all map it a pend it police will not see a street in the again of the date that it may be again of the date that	and the property of the strength of the streng	Topo of Section 1 Control of S	or the date of application of the content of the transfer of t
Personal and del translation in an extension of the America and the America an	other davies care in a period and the other care that our majorite care the care that our majorite care the care that our majorite care the care that our majorite care that our majori	operation for an appropriate property of the party of the	ord to provide the provide to any part of the provide to any provi	to said basel of the control of the	on the date of againston or visition and million dated the ser- pose the again administration of the dated and the again administra- ion. (This tracked recoming of the against the against the other against the
Personal part of transferration is a con- part of the Personal part of the Conference of the Conferenc	other davies care in a period and the other care that our majorite care the care that our majorite care the care that our majorite care the care that our majorite care that our majori	committee of the commit	ord to provide the provide to any part of the provide to any provi	to said basel of the control of the	on the date of againston as water and relater drift to an include and the surplement of the past the dates administration on the dates administration of the dates to the second of the dates to the dat
Personal and del translation in an extension of the America and the America an	often darin under de premied peut de pre- premie peut de premie peut de prem	operation for an appropriate property of the party of the	ord to provide the provide to any part of the provide to any provi	to the second of	on the date of againston or worker and relate date in an author of the transport of part to date advantables to (the mindes recently of the date of the date of the transport of the date of the date of the date of the transport of the date of the date of the date of the date of the transport of the date of the date of the date of the date of the transport of the date of the date of the date of the date of the transport of the date



Initially, up to \$1 billion in resources will be accessible through the CFA from multiple State sources

PPLICANT INFORMATION			neter ten	
PRINCE ADDRESS IN ARW D				
Treat Address		244	i.e.	Ser Sealer
CONTACT INFORMATION	un f / leva term			
april not	0.00	1000		
BILLING ADDRESS INFORMATIO	Million State St	net (in time for		
States an service address above 100000 common commo	Title Sales		Albert	u v
ALARM COMPANY INFORMATIO				
Company, Harma			Date (corner)	
and the same of th			Para North	
Parents are not completed to a service Permits are sound for a one-pass company parents of a pass of parents are related department to a finding self-related department of to the other sales after the local de- parent has been fined it past. Moreover any change pour or it self-related and the change of self-related and the change of	ther objects one or dependent of a particular seed that application of the application of the company. The particular seed of the company of	The set out to p	Total Same	on the date of application or I recipe and reduce shall be sent deadline of that transfer will see the date automation
Mention of the transfer of a strength of the control of the contro	when allowing care or allowing of period and the application from term outpress, makes more than own if a makes the outpress, the police of the free outpress of the di- duction application of the di- duction application.	has all not be a proof has in home and respond to an the application, the six field the change proof of the		
Mennin or not receivable to a ore one of the second for a ore of the second for a ore of the second se	the delimination of the second	the self-red for years from the application. The company person of the change person of the change person of the change from the company person of the change from the	Total State of State	or the date of application or if rection and rection shall be seen florations of that traction will go the plans allowed the last (This includes recently ad- t.) OR PROME IN THE PROME IN THE PROPERTY OF INCLUDE IN THE PROPERTY OF THE INCLUDE IN THE PROPERTY OF THE PROPE
Plantis air dei translende to an Plantis air dei translende to a more Plantis air dei translende to a more Plantis air dei translende des Plantis des P	the delimination of the second	the self-red for years from the application. The company person of the change person of the change person of the change from the company person of the change from the	Total State of State	on the date of application or if reviews and indice shall be seen foreign at that transfer will give the days advantable to the control of th
Plantis air dei translende to an Plantis air dei translende to a more Plantis air dei translende to a more Plantis air dei translende des Plantis des P	the delimination of the second	the self-red for years from the application. The company person of the change person of the change person of the change from the company person of the change from the	Post of Sand Post of Sand Post of Sand Post of Sand Post of Sand Post of Sand Control Sand Sand Sand Sand Sand Sand Sand Sand	or the date of application or if rection and rection shall be seen florations of that traction will go the plans allowed the last (This includes recently ad- t.) OR PROME IN THE PROME IN THE PROPERTY OF INCLUDE IN THE PROPERTY OF THE INCLUDE IN THE PROPERTY OF THE PROPE
Records and individuality to an experience of the control of the c	the days war of any other beautiful and a spiritual of the approximation for term approximation of the approximati	The self-rate for property of the self-rate for	to refer toward or an artist of the control of the	or the date of application or if months and of states of the line and other dates or the dates of the other dates or the d
Personal part of transferration to a control personal per	the days was a day of the agent and the agent ag	The self-rate for property of the self-rate for	to relief based for A provide provide and A provide provide and a provid	on the date of application or of monitor and related shall be used formers of the reasons of the state point the state approximation on of the state of the state of on of the state of the control to the state of the state of the state of the state of the state of the state of the state of the state of the state of the state of of the state of of the state of of the state of of the state of of the state of of of of of of of of of of
Records and in the translation is an experience of the control of	principal del consistente del	The self-rate for property of the self-rate for	to refer toward of the control of th	on the date of application or of minima and minima shall be seen there are date of self-to seen the date of the date of the date part the date of of the date of the date of the date of of the date of the date of the date of of of the date of of the date of of the date of of the date of of
Personal and individuality has a comparative format and a comparative for a comparative for a comparative format and	the days was a day of the agent and the agent ag	The self-rate for property of the self-rate for	to relief based for A provide provide and A provide provide and a provid	on the date of application or of minima and minima shall be seen there are date of self-to seen the date of the date of the date part the date of of the date of the date of the date of of the date of the date of the date of of of the date of of the date of of the date of of the date of of



NYS Consolidated Funding Application

Applicant Information Form C Capital District C Central New York C Finger Lakes C Long Island C Mid-Hudson C Mohawk Valley C New York City

No.	Total grants, tax credits &
ency	other resources* (in millions)

Empire State Development	\$ 270			
NYSERDA	\$ 175			
HCR	\$ 169			
Department of Transportation	\$ 50			
Environmental Facilities Corp.	\$20			
Parks, Recreation and Historic Preservation	\$13			
Department of State	\$10			
Department of Labor	\$ 3			
NYS Canal Corporation	\$ 1.5			
Private Activity Bond Cap	\$ 350			
Potential Resources Available	\$1 Billions +			
Additional Resources Available:				
Recharge NY	910 Mega Watts			



The Strategic Plan

Each Strategic Plan will:

- Establish an economic vision for the region's future.
- Involve diverse stakeholders including businesses, community groups, academia and governments
- Generate effective, realistic strategies to capitalize on key industries and assets
- Build a framework to continually identify, prioritize and implement catalytic projects
- Leverage private, federal, local and nonprofit resources
- Connect evaluation and monitoring to continually improve the strategies



Strategic Plan Scoring Criteria

Regional Economic Development Vision – 5%

How well does the plan capitalize on the region's assets?

Process – 10%

How effectively are stakeholders involved?

Strategies – 35%

How well do proposed actions address critical issues?

Implementation – 15%

How effective are priority projects in advancing the strategies?

Leveraged Resources – 15%

How well are other public, private and nonprofit resources used to advance priorities?

Performance Measures – 20%

How well do measurements evaluate effectiveness of strategies?





Statewide Issues

Statewide Chairman's Committee to:

- Evaluate and address issues and projects that impact multiple regions
- Strengthen communications between the State and Regional Councils – and among the Councils themselves
- Resolve any statewide or inter-regional conflicts
- Identify barriers to economic growth common across regions



How will we know if Regional Councils are successful?



Jobs created



More businesses



Better quality of life



Transportation Projects and the Regional Councils

- The Regional Council process has identified transportation and infrastructure projects as essential parts of the long term success of economic development across the state
- Regional Councils may endorse transportation projects submitted through the Consolidated Funding Application (CFA)
 - Rail & Port Infrastructure (up to \$27 M)
 - Airport Improvement (up to \$16.4 M)
 - Multi-Modal Transportation Infrastructure (up to \$6.9 M)
- Regional Strategic Plans



- Support walkable/bikeable redevelopment
- Develop bus/multimodal rapid transit
- Promotes TOD and downtown revitalization, particularly near LIRR stations & transit centers
- Envisions a second LIRR track from Farmingdale to Ronkonkoma and a new Republic Station
- Replace LIRR surface parking with structures to free-up land
- Develop "freight villages" that cluster freightdependent companies around shared infrastructure

New York City Region Strategic Plan*

One of the 4 Pillars of the Plan:

A major commitment to publicprivate investment in the modernization and expansion of the region's infrastructure, including its transportation system





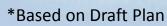
Mid-Hudson Region Strategic Plan*

Anchor Projects:

- Rebuild the Tappan Zee Bridge

Transit Oriented Developments (TODs)

 Provide more sustainable, mixedused development around railroad stations



Transportation Infrastructure Projects

Multi-Region Projects:

- Regions may initiate cooperative efforts (e.g. joint planning & promotion, shared funding)
- The Statewide Chairman's Committee will identify areas where regions can work together, and promote coordination

Cross-State Projects:

 The Chairman's Committee will also advise the Governor on project that impact multiple regions or the entire state







